

Citizen's Guide
Dashboard
Debt Summary
Projected Budget

November 2020

Soul of the Water. Spirit of the Woods

# **Table of Contents**

Introduction	3
Elected Officials	4
City Administration	4
Strategic Plan	5
Annual Budget	
Capital Improvement Plan	
Annual Audit	5
Employment	6
Wages, Pension & Unfunded Liabilities	7
Property Taxes	
General Fund Finances	
City Debt Summary	12
City Debt Schedules	
General Fund Adopted and Projected Budget	
=	



Soul of the Water. Spirit of the Woods



#### **Introduction**

Welcome to the City of Manistee 2020 <u>Citizen's</u> <u>Guide, Performance Dashboard, Debt Service Report and Projected Budget Report</u>. As part of State's initiative to reform local government and revamp statutory state revenue sharing, communities are required to produce these documents per PA 166 of 2020. Beyond the statutory requirement, these documents will be useful to assist citizens in understanding the City's status and financial health.

The <u>Citizen's Guide</u> discusses the City's operations and finances in an easy to understand format with a variety of graphs, charts and diagrams. The goal is to present the complex finances of the City in a fashion that anyone can understand.

The key areas that are covered in the Citizen's Guide are:

Elected Officials & Administration
Strategic Plan, Budget & Audit
Employment & Compensation
Wages, Pension & Unfunded Liabilities
Property Taxes
General Fund Finances

The <u>Dashboard</u> includes selected measures that are important to the City and its residents, presented in an easy to understand format. Each measure shows progress over a prior period as described below:

- This symbol indicates a positive or encouraging trend in the specific measure.
- This symbol indicates a negative or discouraging - trend in the specific measure.
- This symbol indicates that there has been little to no change in the measure.

The <u>Debt Summary</u> includes details of the City's outstanding debt.

The <u>Projected Budget</u> includes the most recent General Fund Budget and a projection of the next three fiscal years.



#### **Elected Officials**

The City of Manistee is a home rule City with a Council-Manager form of Government. Seven Councilmembers represent the City and serve two year terms. Even numbered districts (2, 4 and 6) are elected in odd years, and odd numbered districts (1, 3, 5 & 7) are elected in even years. Councilmembers are nominated by district but run at large in the general election. The Mayor is chosen by the seated Councilmembers annually.

Roger	Zielinski	Mayor

Third District rzielinski@manisteemi.gov

Mick Szymanski Mayor Pro-Tem

Fifth District <u>mszymanski@manisteemi.gov</u>

Dave Bachman Councilmember

First District <u>dbachman@manisteemi.gov</u>

Lynda Beaton Councilmember

Second District <u>lbeaton@manisteemi.gov</u>

Jermaine Cipcic Councilmember

Fourth District <u>jcipcic@manisteemi.gov</u>

James Grabowski Councilmember

Sixth District <u>jgrabowski@manisteemi.gov</u>

Erin Pontiac Councilmember

Seventh District <a href="mailto:epontiac@manisteemi.gov">epontiac@manisteemi.gov</a>

## City Administration

City administration is organized by departments under the direction of the City Manager. Each is overseen by a highly qualified Department Director. Each department has specific roles and responsibilities, but all work together towards a common goal of providing a high level of service in an economical, professional fashion.

Thad Taylor City Manager

(231) 398-2801 <u>ttaylor@manisteemi.gov</u>

Josh Glass Police Chief

(231) 723-2533 jglass@manisteemi.gov

Mark Cameron Fire Chief

(231) 723-1549 <u>mcameron@manisteemi.gov</u>

Jeff Mikula Public Works Director

(231) 723-7132 <u>imikula@manisteemi.gov</u>

Edward Bradford CFO | Administrative Services Director

(231) 398-2804 <u>ebradford@manisteemi.gov</u>

Heather Pefley City Clerk

(231) 398-2803 <a href="mailto:hpefley@manisteemi.gov">hpefley@manisteemi.gov</a>



## Strategic Plan

The City has adopted a strategic plan to help guide its progress and aid in decision-making. It is updated regularly through a community process. This document helps to focus City Council and Administration on achieving the City's vision:

Manistee is a safe and positive community to live, work, and play.

The strategic plan identifies seven areas of focus:

- 1. Economic Development and Jobs
- 2. City Infrastructure
- 3. Beaches, Parks and Recreational Areas
- 4. Financial Stability and Continuous Improvement
- 5. Intergovernmental Relationships
- 6. Housing, Homelessness & Senior Citizens

The strategic plan is used in formulating the City's annual operating budget and capital improvement plan and supports the City's Mission:

To encourage a rich heritage of success in industry and business, while continuing to enhance our vibrant residential character.

## Annual Budget

The City's fiscal year is runs from July 1 to June 30. The City Charter requires the annual budget be adopted by May 15. The budget is the primary policy document of the City Council. The City budget process starts in January. Administration prepares the budget based on the strategic plan and other priorities and delivers it to Council in late March. A series of work sessions, public meetings and a public hearing are then held to get input on the budget.

## Capital Improvement Plan

The City also prepares a five-year capital improvement plan. The plan identifies needed capital outlay and provides a justification for each project. As a forward-looking planning document, the plan is frequently revised and adjusted. The first year of the plan is included in the annual budget

#### Annual Audit

The City's finances are audited every year by a Certified Public Accounting firm. The audit starts in late August and is typically presented to Council in late fall. The audit report expresses an opinion on the financial statements and identifies any financial problems.

The Strategic Plan, Annual Budgets, Capital Improvement Plan and Annual Audits can all be found on the City's website: www.manisteemi.gov



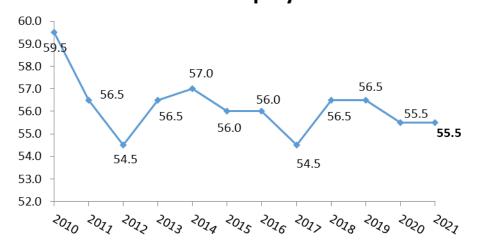
# **Employment**

The City of Manistee has four different unionized employee groups. Supervisory and General staff are nonunion. The services city residents enjoy are provided by this dedicated, professional workforce. Over the past several years, the City has downsized its workforce. Since FY 2004, the full-time City staff has been reduced by 9.5 jobs, with nearly half of the reduction coming at the department head level.

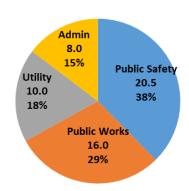
This reduction has been achieved thru attrition, outsourcing and administrative consolidation. Staffing was stable in FY 2021 after City Council restored an unfilled police officer position that had been recommended for elimination.

# Police Public Works Clerk Fire | EMS Finance | Treasury Contractual Engineering Assessing Legal Planning & Zoning Building | Rental Inspection

# **Total Employees**



## **Employees by Classification**





# Wages, Pension & Unfunded Liabilities

#### <u>Wages</u>

Employee wages are adjusted on July 1 and are adopted as part of the overall budget. Each employee group has an established wage and advancement schedule.

#### **MERS Pension**

The City is a member of the Municipal Employees'
Retirement System of Michigan (MERS). Most of the City's employees are covered under one of a number of defined benefit (DB) retirement plans administered through MERS.
A 457 deferred compensation plan administered by ICMA is also provided for employees.

MERS calculates an annual contribution for each DB plan. Our DB funding status has declined over the last few years due to market performance and actuarial assumption changes. As of the most recent 12/31/2019 actuarial valuation, the MERS DB retirement plans are funded at 73.7% and have an unfunded actuarially accrued liability of \$5,871,579. Valuation assets are \$16,422,922 compared to an actuarially accrued liability of \$22,294,501.

#### City Retiree Payment

The City of Manistee also offers eligible employees who retire from the City a \$250 per month stipend from normal retirement age until age 65. This cash benefit is intended to

aid the retiree in buying health insurance on the open market or exchanges, but there is no requirement that it be used for that and the stipend is reported as taxable income to the employee. Employees hired after July 1, 2012 in the four City-union groups are not eligible for this benefit. Non-union employees hired after July 1, 2018 are not eligible for this benefit.

There are currently eight (8) retirees receiving the cash benefit and thirty-one (31) active employees eligible for the benefit. *Pursuant to a GASB 73 actuarial valuation, the total pension liability as of 6/30/2020 was \$272,055.* The total benefit payments made in the fiscal year were \$21,250. The retiree payment program is funded on a payas-you-go basis and has zero net assets.

#### Other Post-Employment Benefits

The City of Manistee offers a strictly limited retiree health benefit program, that has been closed to new hires and all active employees. Currently, there are seven (7) retiree participants. *Pursuant to a GASB 75 actuarial valuation, the total OPEB liability as of 6/30/2020 is \$47,651.* The total benefit payments made in the fiscal year were \$12,250. The retiree health benefit program is funded on a pay-as-you-go basis and has zero net assets.



## Property Taxes

The City is authorized to levy up to 20 mills for operating purposes. One mill equals \$1 in taxes per \$1,000 in taxable value. The taxes levied by the City are:

Millage	Levied	Authority
City Operating	17.7612	City Charter
Refuse	1.15	Act 298 of 1917
Total	18.9112	

For a home with a taxable value of \$75,000, City taxes amount to \$1,418. Since 2000, City millage has been reduced by 11% or 2.34 mills. In addition to taxes that are charged by the City, several other governmental entities also charge property taxes, which the City collects and distributes to each entity.

#### General Fund Finances

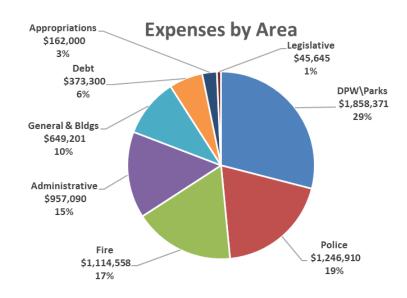
The General fund is the primary City operating fund. It is where most City services are provided, such as Administration, Public Safety, Public Works, Parks and Planning. Financial stability in the General fund is crucial if high levels of service are to be maintained.

General fund revenue for FY 2020 was **\$6,406,712**. This was \$51,377 or 0.8% higher than budgeted due to minor variances in a number of line items.

The primary source of revenue to the General fund is local property taxes, followed by charges for services and State funding. This revenue stream has changed significantly since the Great Recession of 2008. The tax base is 5% lower than it was in 2009 and is only recently starting to recover. Another major source of income is state revenue sharing and CVTRS payments. These have declined by \$250,540 or 25% since 2001; about 4% of the general fund budget. Total loss of payments since 2001 is in excess of \$5,700,000. Payments have increased somewhat in recent years, which is a positive development. Some of this loss of revenue has been offset by increased fee and charges for services revenue. However, the City has very little ability to raise significant new revenues in the General fund, other than levying the full millage rate allowed (through a Headlee override), further complicating the revenue challenge.

General fund expense for FY 2020 was \$6,407,075. This was \$36,740 or 0.6% higher than budgeted, primarily due to repairs and maintenance in Parks offset by various other departmental savings.

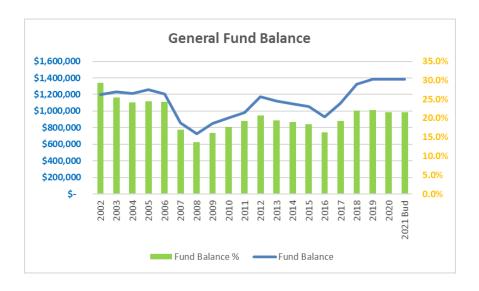




On the expense side, the City has been proactive in addressing employee costs, including wages, health insurance and pensions. It has reduced total general fund employment by 15% since 2004, while largely maintaining service levels. The City has accomplished this reduction primarily thru attrition and outsourcing. Health insurance costs have been addressed thru both plan design changes and increased employee contributions. Pension costs have been addressed by reducing or eliminating benefits for new hires; although the financial impact of those changes will not be immediately felt. It is hoped that these moves will

allow the City to weather the financial challenges and position itself for the future.

One key to financial stability is adequate, healthy financial reserves in the form of General fund balance. The City's fund balance increased strongly in FY 2017 - FY 2020, reversing declines in the prior years. This was primarily due to additional State funding relating to personal property tax reform and departments operating within their budgets.



Ending fund balance in FY 2020 was \$1,384,921 or 21.6% of annual expenditures.



Citizen's Guide

101 - GENERAL FUND	2018-19 ACTIVITY	2019-20 BUDGET	2019-20 ACTUAL	DOLLAR CHANGE	PERCENT CHANGE
REVENUES	6,300,590	6,355,335	6,406,712	51,377	0.8%
LEGISLATIVE	51,374	50,113	45,645	(4,468)	-8.9%
MANAGER	221,890	225,160	235,930	10,770	4.8%
CLERK	169,925	185,756	181,300	(4,456)	-2.4%
<b>BOARD OF REVIEW</b>	1,908	3,162	1,468	(1,694)	-53.6%
FINANCE\TREASURER	338,946	342,420	331,626	(10,794)	-3.2%
ASSESSOR	84,188	97,031	93,372	(3,659)	-3.8%
ELECTIONS	12,180	15,972	21,714	5,742	36.0%
CITY HALL\BLDGS	175,043	165,191	167,923	2,732	1.7%
GENERAL	606,740	487,266	481,278	(5,988)	-1.2%
POLICE	1,203,780	1,284,737	1,246,910	(37,827)	-2.9%
FIRE	1,070,000	1,105,000	1,114,558	9,558	0.9%
PUBLIC WORKS	1,302,931	1,387,579	1,389,414	1,835	0.1%
PLANNING & ZONING	92,117	90,621	91,680	1,059	1.2%
PARKS & RECREATION	394,185	395,027	468,957	73,930	18.7%
APPROPRIATIONS	147,000	162,000	162,000	0	0.0%
DEBT SERVICE	367,700	373,300	373,300	0	0.0%
TOTAL EXPENSE	6,239,907	6,370,335	6,407,075	36,740	0.6%
TOTAL GENERAL FUND	60,683	(15,000)	(363)	14,637	



# Performance Dashboard



Financial Stability			
	Prior	Current	Trend
General Fund Balance	\$1,385,288	\$1,384,921	=
Oil & Gas Fund Balance	\$10,997,567	\$11,393,669	+
Long-Term Debt	\$16,436,317	\$15,423,068	+
State Equalized Value	\$224,152,300	\$239,281,100	+
City Millage Rate	18.91	18.91	=
Pension Funding Percentage	79.7%	73.7%	-
Over (Under) Funded Pension Assets	(\$4,175,012)	(\$5,871,579)	_
Unfunded OPEB Liabilities	\$89,894	\$47,651	+

Economic Strength			
	Prior	Current	Trend
Population	6,116	6,114	=
Unemployment Rate	4.4%	8.3%	_
Median Household Income	\$23,474	\$23,682	+
New Business Registrations	20	12	_

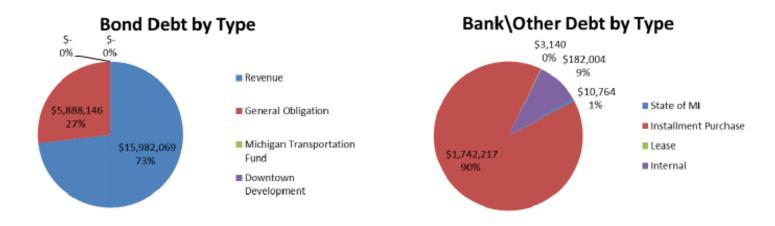
Public Safety - Police			
	Prior	Current	Trend
Felony Arrests	129	131	=
Misdemeanor Arrests	295	243	+
Crimes Against People\Society	787	670	+
Property Crimes	203	238	_
Tickets (Civil Infractions)	308	261	+
Public Safety - Fire			
Fire Runs	40	20	+
Medical Runs	812	865	_
Other Runs	101	186	_

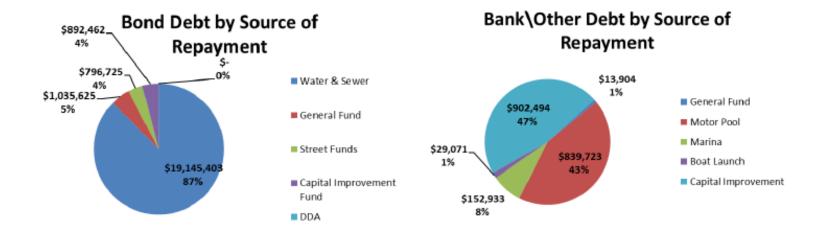
Quality of Life			
	Prior	Current	Trend
City Parks (Acres)	182.8	182.8	-
City Bike Paths\Trails (Miles)	4.5	4.5	-
Parks & Rec Expenditures	\$394,185	\$468,956	+
% of Streets Rated Good\Fair	55.4%	59.8%	+



## City Debt Summary

The City has eleven outstanding bond issues for a variety of purposes. It has thirteen outstanding bank installment purchase contracts and internal loans. These bond issues and loans create a first demand on City financial resources, before any discretionary funding.







ISSUE:

ACCT #:

# 2020 Debt Report

# City Debt Schedules

593-905-991.000

The City has a variety of bond debt issues, installment purchase agreements & leases. The details of each debt are presented here, including all required CVTRS components.

ISSUE:

ACCT #:

593-905-991.000

ISSUE:

ACCT#:

592-905-991.000

ISSUE:

ACCT #:

593-905-991.000

		593-905-992	2.005			593-905-992.0	09			593-905-992.010	)			592-905-992.01	1	
	ADMIN:	MFA			ADMIN:	MFA			ADMIN:	MFA			ADMIN:	MFA		
	NUMBER:	5145-03			NUMBER:	5242-01			NUMBER:	5390-01			NUMBER:	7280-01		
	CUSIP:	n/a			CUSIP:	n/a			CUSIP:	n/a			CUSIP:	n/a		
		2.50%				1.63%				2.50%				2.50%		
	AMOUNT:	\$2,285,000			AMOUNT:	\$2,757,270			AMOUNT:	\$656,075			AMOUNT:	\$465,000		
	AUTH:	Act 451				Act 94			AUTH:	Act 94				Act 94		
	TYPE:	General Obli	gation, LT		TYPE:	Revenue			TYPE:	Junior Lien Reve	nue Bonds			Junior Lien Reve	enue Bonds	
	PURPOSE:	Sewer	g, = -			WWTP			PURPOSE:	Sewer				Water		
	DATED:	September 3	n 1999			June 22, 2006			DATED:	June 23, 2010				June 23, 2010		
	CALLABLE:	Non-Callable				Non-Callable			CALLABLE:	Non-Callable				Non-Callable		
	REVENUE	NOII-Callable	•		REVENUE	Non-Callable			REVENUE	Noi i-Callable			REVENUE	14011-Callable		
	PLEDGED:	Full Faith & 0	_rodit			Water & Sewer	r Povenuos		PLEDGED:	Water & Sewer F	Povenuos			Water & Sewer	Povenues	
	REPAYMENT		Jieun		REPAYMENT	Water & Sewer	Revenues		REPAYMENT		veveriues		REPAYMENT	Water & Sewer	revenues	
	SOURCE:		ver Revenues			Water & Sewer	r Povenuos		SOURCE:	Water & Sewer F	Povenuos			Water & Sewer	Povenues	
	SOURCE.	water & Sev	wei Revenues		SOURCE.	water & Sewer	Revenues		SOURCE.	Water & Sewer r	Revenues		SOURCE.	water & Sewer	Revenues	
	NAME:	1999B SRF	w/s		NAME:	2006 SRF W/S	3		NAME:	2010 SRF W/S			NAME:	2010 DWRF W/	S	
FYE	PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL
June 30		KAIE		IOIAL		RAIE		IOIAL		KAIE		IUIAL		KAIE		IOIAL
	(10/1)	2.500%	(4/1 & 10/1)	P4 40 040	(4/1)	4.00500/	(4/1 & 10/1)	£404.007	(10/1)	0.5000/	(4/1 & 10/1)	<b>#00.050</b>	(10/1)	0.5000/	(4/1 & 10/1)	@00.07E
2021	\$145,000	2.500%	\$1,813	\$146,813	\$145,000	1.6250%	\$16,937	\$161,937	\$30,000		\$9,652	\$39,652	\$20,000	2.500%	\$6,875	\$26,875
2022					\$150,000	1.6250%	\$14,581	\$164,581	\$35,000		\$8,839	\$43,839	\$25,000	2.500%	\$6,313	\$31,313
2023					\$150,000	1.6250%	\$12,143	\$162,143	\$35,000		\$7,964	\$42,964	\$25,000	2.500%	\$5,688	\$30,688
2024					\$155,000	1.6250%	\$9,706	\$164,706	\$35,000		\$7,089	\$42,089	\$25,000	2.500%	\$5,063	\$30,063
2025					\$155,000	1.6250%	\$7,187	\$162,187	\$35,000		\$6,214	\$41,214	\$25,000	2.500%	\$4,438	\$29,438
2026					\$160,000	1.6250%	\$4,668	\$164,668	\$35,000		\$5,339	\$40,339	\$25,000	2.500%	\$3,813	\$28,813
2027					\$127,270	1.6250%	\$2,068	\$129,338	\$35,000		\$4,464	\$39,464	\$25,000	2.500%	\$3,188	\$28,188
2028									\$40,000		\$3,527	\$43,527	\$25,000	2.500%	\$2,563	\$27,563
2029									\$40,000		\$2,527	\$42,527	\$30,000	2.500%	\$1,875	\$31,875
2030									\$40,000	2.500%	\$1,527	\$41,527	\$30,000	2.500%	\$1,125	\$31,125
2031									\$41,075	2.500%	\$513	\$41,588	\$30,000	2.500%	\$375	\$30,375
2032																
2033																
2034																
2035																
2036																
2037																
2038																
	\$145,000	)	\$1,813	\$146,813	\$1,042,270		\$67,289	\$1,109,559	\$401,075		\$57,657	\$458,732	\$285,000		\$41,313	\$326,313



ISSUE: 5 ACCT#: 203,430,593-905-991.000 203,430,593-905-992.012

ADMIN: BNY Mellon

NUMBER: TAS 675675

CUSIP: 563333

4.30%

AMOUNT: \$5,800,000

AUTH: Act 34
TYPE: General Obli

TYPE: General Obligation, LT
PURPOSE: Capital Improvements\Water\Sewer

DATED: July 15, 2010 CALLABLE: 10/4/2020 @ 100%

REVENUE

PLEDGED: Full Faith & Credit

REPAYMENT

\$420,000

SOURCE: Water & Sewer, Act 51 and Capital Imp Revenues

Name: 2010 Capital Improvement

4.650%

\$9,765

ISSUE: 6 ACCT #: 593-905-991.000

ADMIN: 593-905-992.013
ADMIN: MFA
NUMBER: 5390-02
CUSIP: n/a
2.50%
AMOUNT: \$1,330,774
AUTH: Act 94

Junior Lien Revenue Bonds

PURPOSE: Sewer
DATED: April 8, 2011
CALLABLE: Non-Callable
REVENUE

TYPE:

\$429,765

PLEDGED: Water & Sewer Revenues

2.500%

\$80,000

REPAYMENT
SOURCE: Water & Sewer Revenues

NAME: 2011 SRF W/S

ISSUE: 7

ACCT #: 592-905-991.000 592-905-992.014

ADMIN: MFA
NUMBER: 7360-01
CUSIP: n/a
2.50%
AMOUNT: \$447,305

AUTH: Act 94
TYPE: Junior Lien Revenue Bonds

PURPOSE: Water
DATED: April 8, 2011
CALLABLE: Non-Callable

REVENUE
PLEDGED: Water & Sewer Revenues

REPAYMENT

\$30,000

2.500%

SOURCE: Water & Sewer Revenues

NAME: 2011 DWRF W/S

SOURCE:

\$30,750

\$750

ISSUE:

ACCT#:

ADMIN:

CUSIP:

AUTH:

TYPE:

NUMBER:

AMOUNT:

PURPOSE:

CALLABLE:

REVENUE

PLEDGED:

REPAYMENT

DATED:

2013 CI REFUNDING BONDS

Refund 2003 CI Bonds (City Hall)

101-905-991.008

101-905-992.008

BNY Mellon

TAS 822144

\$2,100,000

General Obligation, LT

March 27, 2013

Full Faith & Credit

General Tax Revenues

non-callable

563333

1.84%

Act 34

PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL
(10/1)		(4/1 & 10/1)		(4/1)		(4/1 & 10/1)		(4/1)		(4/1 & 10/1)		(10/1)		(4/1 & 10/1)	
\$270,000	4.000%	\$155,423	\$425,423	\$65,000	2.500%	\$20,144	\$85,144	\$20,000	2.500%	\$6,814	\$26,814	\$225,000	2.000%	\$21,250	\$246,250
\$285,000	4.000%	\$144,323	\$429,323	\$65,000	2.500%	\$18,519	\$83,519	\$22,555	2.500%	\$6,314	\$28,869	\$235,000	2.500%	\$16,063	\$251,063
\$295,000	4.000%	\$132,723	\$427,723	\$70,000	2.500%	\$16,894	\$86,894	\$25,000	2.500%	\$5,750	\$30,750	\$255,000	2.500%	\$9,938	\$264,938
\$305,000	4.100%	\$120,570	\$425,570	\$70,000	2.500%	\$15,144	\$85,144	\$25,000	2.500%	\$5,125	\$30,125	\$270,000	2.500%	\$3,375	\$273,375
\$320,000	4.200%	\$107,598	\$427,598	\$70,000	2.500%	\$13,394	\$83,394	\$25,000	2.500%	\$4,500	\$29,500				
\$335,000	4.300%	\$93,675	\$428,675	\$75,000	2.500%	\$11,644	\$86,644	\$25,000	2.500%	\$3,875	\$28,875				
\$350,000	4.400%	\$78,773	\$428,773	\$75,000	2.500%	\$9,769	\$84,769	\$25,000	2.500%	\$3,250	\$28,250				
\$365,000	4.450%	\$62,951	\$427,951	\$75,774	2.500%	\$7,894	\$83,668	\$25,000	2.500%	\$2,625	\$27,625				
\$380,000	4.500%	\$46,280	\$426,280	\$80,000	2.500%	\$6,000	\$86,000	\$25,000	2.500%	\$2,000	\$27,000				
\$400,000	4.550%	\$28,630	\$428,630	\$80,000	2.500%	\$4,000	\$84,000	\$25,000	2.500%	\$1,375	\$26,375				

\$82,000

\$2,000

\$3,725,000 \$980,709 \$4,705,709 \$805,774 \$125,405 \$931,179 \$272,555 \$42,378 \$314,933 \$985,000 \$50,625 \$1,035,625



ISSUE: 9 ISSUE: 10

ACCT#: 593-905-991.000 ACCT #: 593-905-991.000 593-905-992.015

593-905-992.016

ADMIN: **BNY Mellon** ADMIN: **BNY Mellon** NUMBER: NUMBER:

CUSIP: 563384 CUSIP: 563384

3.243%

AMOUNT: \$2,770,000 AMOUNT: \$3,475,000 AUTH: Act 94 AUTH: Act 94 TYPE: TYPE: Revenue Revenue

PURPOSE: Water & Sewer Improvements PURPOSE: Water & Sewer Improvements & Refunding

DATED: December 5, 2017 DATED: March 18, 2015

CALLABLE: CALLABLE:

**REVENUE** REVENUE PLEDGED: PLEDGED: Water & Sewer Revenues Water & Sewer Revenues

REPAYMENT REPAYMENT

SOURCE: SOURCE: Water & Sewer Revenues Water & Sewer Revenues

NAME: 2015 Water & Sewer Revenue NAME: 2017 Water & Sewer Revenue & Refunding

PRINCIPAL	RATE	INTEREST	TOTAL	PRINCIPAL	RATE	INTEREST	TOTAL
(12/1)		(6/1 & 12/1)		(12/1)		(6/1 & 12/1)	
\$85,000	3.000%	\$85,325	\$170,325	\$80,000	2.000%	\$72,072	\$152,072
\$90,000	3.000%	\$82,700	\$172,700	\$75,000	2.000%	\$70,522	\$145,522
\$100,000	3.000%	\$79,850	\$179,850	\$70,000	3.000%	\$68,722	\$138,722
\$105,000	3.000%	\$76,775	\$181,775	\$70,000	2.320%	\$66,860	\$136,860
\$110,000	3.00%	\$73,550	\$183,550	\$70,000	2.320%	\$65,236	\$135,236
\$125,000	3.00%	\$70,025	\$195,025	\$70,000	2.320%	\$63,612	\$133,612
\$130,000	3.00%	\$66,200	\$196,200	\$85,000	4.000%	\$61,100	\$146,100
\$135,000	3.00%	\$62,225	\$197,225	\$195,000	4.000%	\$55,500	\$250,500
\$210,000	3.00%	\$57,050	\$267,050	\$85,000	4.000%	\$49,900	\$134,900
\$215,000	3.00%	\$50,675	\$265,675	\$90,000	4.000%	\$46,400	\$136,400
\$220,000	3.25%	\$43,875	\$263,875	\$90,000	4.000%	\$42,800	\$132,800
\$230,000	3.25%	\$36,563	\$266,563	\$220,000	4.000%	\$36,600	\$256,600
\$240,000	3.25%	\$28,925	\$268,925	\$165,000	4.000%	\$28,900	\$193,900
\$250,000	3.25%	\$20,963	\$270,963	\$145,000	4.000%	\$22,700	\$167,700
\$255,000	3.25%	\$12,756	\$267,756	\$120,000	4.000%	\$17,400	\$137,400
\$265,000	3.25%	\$4,306	\$269,306	\$120,000	4.000%	\$12,600	\$132,600
				\$125,000	4.000%	\$7,700	\$132,700
				\$130,000	4.000%	\$2,600	\$132,600
\$2,765,000		\$851.763	\$3,616,763	\$2,005,000		\$791,224	\$2,796,224



	Obligat	ion #:	1					Obliga	ation #:		2				Obli	gation #:		3				Oblig	ation #:		4		
	Name: Bank: Type: Rate: Dated: Amount Repaym Source:	: nent	Renaissa MEDC MEDC Lo 0.00% July 1, 20 \$83,771 Lot sales, general to revenues	oan 007	ark			Name: Bank: Type: Rate: Dated: Amount Repay Source	: nt: rment	Act 9 3.24 Febr \$380 Mari	ruary 11, 2011 0,000 ina revenues, ital Improvement				Nam Bank Type Rate Date Amo	c: e: ed: unt:	Due 2.00 Apr \$24 Mar	ril 19, 2013 19,851 rina revenues, pital Improvement				Name Bank: Type: Rate: Dated Amou	d: unt:	Due to 2.00% April 1 \$118,	19, 2013 539 -aunch	as	ch
FYE June 30	PRIN	CIPAL	INTER	EST	-	TOTAL		PRII	NCIPAL		INTEREST	,	TOTAL		PR	RINCIPAL		INTEREST		TOTAL		PRI	INCIPAL	INT	EREST		ΓΟΤΑL
2021 2022 2023 2024 2025 2026 2027	<b>\$</b> \$	5,616 5,148	<b>\$</b> \$	-	<b>\$</b> \$	5,616 5,148		\$ \$ \$ \$ \$	26,747 27,614 28,508 29,432 30,386 31,370	\$ \$ \$	5,639 4,773 3,878 2,954 2,001 1,016	\$ \$ \$	32,386 32,386 32,386 32,386 32,386 32,386		<del>\$</del> \$ \$ \$ \$	27,678 28,237 28,807 29,388 29,982	\$ \$ \$	2,908 2,350 1,780 1,198 605	\$ \$	30,587 30,587 30,587 30,587 30,587		<b>\$</b> \$	13,966 14,248		569 288	<b>\$</b>	14,536 14,536
	\$	10,764	\$	_	\$	10,764	##	\$	174,056	\$	20,262	\$	194,319	##	\$	144,092	\$	8,841	\$	152,933	\$-	\$	28,214	\$	857	\$	29,071



	Obliga	ation #:		5				Oblig	jation #:		6				Obliga	tion #:		7				Obli	gation #:		8		
Name: Bank: Type: Rate: Dated: Amount: Repayment		: nt:	Ramsdell HVAC Huntington Installment Purchase 3.65% August 1, 2011 \$1,250,000  Capital Improvement					Name: Braun Ambulance Bank: Shelby State Bank 976272 Type: Installment Purchase Rate: 2.70% Dated: October 16, 2013 Amount: \$257,904						Name: Mgr Copier - Kyocera 5052 Bank: Team Financial Type: Lease Rate: 6.24% Dated: January 27, 2017 Amount: \$8,500  Repayment				052	Name: Plow Truck Bank: West Shore Bank 11048819 Type: Installment Purchase Rate: 1.50% Dated: August 8, 2018 Amount: \$160,000				1922				
	Sourc		Fund	·				Source	ce:		Motor Pool				Source		Gen	eral tax revenues				Soul	-		Motor Pool		
								•	nents Due:	Aug																	
	PRI	NCIPAL	IN	ITEREST		TOTAL		PRI	INCIPAL		INTEREST		TOTAL		PRIN	CIPAL		INTEREST		TOTAL		PR	INCIPAL		INTEREST		TOTAL
	\$	86,914	\$	22,036	\$	108,950		\$	26,735	\$	2,265	\$	29,000		\$	1,850	\$	134	\$	1,983		\$	39,422	\$	3,468	\$	42,890
	\$	90,114		18,836		108,950		\$	27,473		1,527		29,000		\$	1,133	\$	24	\$	1,157		\$	40,546		2,344		42,890
	\$	93,433		15,517		108,950		\$	28,300	\$	775	\$	29,075									\$	41,702	\$	1,189	\$	42,890
	\$	96,873		12,077		108,950																					
	\$	100,440		8,510		108,950																					
	\$	104,139		4,811		108,950																					
	\$	53,499	\$	976	\$	54,475																					
	\$	625,412	\$	82,763	\$	708,175	##	\$	82,509	\$	4,566	\$	87,075	##	\$	2,983	\$	158	\$	3,140	##	\$	121,670	\$	7,000	\$	128,670



Obliga	tion #:		9			Oblig	ation #:	10				Oblig	gation #:	11			0	oligation #:		12		
Name: Bank: Type: Rate: Dated: Amoun	t:	Installr 3.79%	ical Bank 80141 ment Purchase 5 er 22, 2018	5159		Name Bank: Type: Rate: Dated Amou	l:	Big Komatsu Chemical Ban Installment Pul 3.79% October 22, 20 \$150,000	k 80141 rchase		ader	Name Bank Type Rate: Date:	:: : : d:	Tandem Axi West Shore Installment F 3.79% February 7, \$160,000	Bank Purchase		Ba Ty Ra Da	me: nk: pe: te: ted: nount:	Shelt Insta 1.759	24, 2020	nk	k
Repayr Source		ı	Motor Pool			Repay Source	yment :e:	Motor Po	ool			Repa Sour	ayment ce:	Motor Po	ool			payment urce:	Mo	otor Pool		
PRIN	CIPAL	I	NTEREST	TOTAL		PRI	NCIPAL	INTERE	ST	TC	OTAL	PR	INCIPAL	INTERES	ST	TOTAL		PRINCIPAL	IN <sup>-</sup>	TEREST	TO	OTAL
	<b>CIPAL</b> 55,056		11,255		11	PRI \$	36,816			тс \$	<b>40</b> ,925	PR \$	38,635		ST 3,777		\$	PRINCIPAL 35,415		7EREST 2,418		37,833
\$		\$		\$ 66,					4,109	\$				\$ 3		\$ 42,412			\$		\$	
<b>\$</b> \$	55,056	<b>\$</b> \$	11,255	\$ 66,; \$ 66,;	11	\$	36,816	\$	4,109	<b>\$</b>	40,925		38,635	\$ 3 \$ 2	3 <mark>,777</mark> 2,913	\$ 42,412		35,415	<b>\$</b> \$	2,418	<b>\$</b> \$	37,833
\$ ! \$ ! \$ !	55,056 57,143 59,309 61,557	<b>\$</b> \$ \$	11,255 9,168 7,002 4,754	\$ 66, \$ 66, \$ 66, \$ 66,	11 11 11	<b>\$</b> \$	36,816 38,138	<b>\$</b> \$	4,109 2,787	<b>\$</b>	40,925 40,925		38,635 39,499	\$ 3 \$ 2 \$	3 <mark>,777</mark> 2,913 1,965	\$ 42,412 \$ 42,412		35,415 35,888	<b>\$</b> \$ \$	2,418 1,944	<b>\$</b> \$	37,833 37,833
\$ ! \$ ! \$ !	55,056 57,143 59,309	<b>\$</b> \$ \$	11,255 9,168 7,002	\$ 66, \$ 66, \$ 66, \$ 66,	11 11 11	<b>\$</b> \$	36,816 38,138	<b>\$</b> \$	4,109 2,787	<b>\$</b>	40,925 40,925		38,635 39,499 40,447	\$ 3 \$ 2 \$	3 <mark>,777</mark> 2,913 1,965	\$ 42,412 \$ 42,412 \$ 42,412		35,415 35,888 36,525	<b>\$</b> \$ \$	2,418 1,944 1,308	\$ \$ \$	37,833 37,833 37,833



# 2020 Projected Budget Report

## General Fund Adopted and Projected Budget

The City of Manistee's FY 2021 adopted budget and projected FY 2022-2024 budgets for the general fund is shown on the following pages.

## Key assumptions include:

- No changes in employment, benefit levels or service levels provided status quo.
- Property tax revenue grows by between 1.0% and 2.5% annually.
- Constitutional revenue sharing grows by 2.0% annually.
- CVTRS revenue is flat the next three years.
- ALS transport revenue grows by 3% per year.
- Some payment in lieu of taxes are phased out.
- Other revenues grow at roughly an inflationary rate.
- Wage increases are based on estimated union contract negotiations, inflation and existing step schedules. Overall annual increases are around 2.5%
- Health insurance increases by 7% each year.
- MERS retirement contributions increase due to actuarial valuation changes.
- Operating supplies and expenses generally increase at an inflationary rate, typically 2%.



Projected Budget Report

101 - GENERAL FUND	2019-20 BUDGET	2020-21 BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021-22 PROJECTED	2022-23 PROJECTED	2023-24 PROJECTED
REVENUES	6,355,335	6,437,173	81,838	1.3%	6,592,998	6,754,136	6,906,215
LEGISLATIVE	50,113	49,656	(457)	-0.9%	55,856	55,456	56,056
MANAGER	225,160	221,733	(3,427)	-1.5%	231,187	238,439	248,122
CLERK	185,756	195,677	9,921	5.3%	210,806	220,338	226,779
<b>BOARD OF REVIEW</b>	3,162	3,702	540	17.1%	3,702	3,702	3,702
FINANCE\TREASURER	342,420	353,684	11,264	3.3%	373,080	383,918	399,453
ASSESSOR	97,031	99,794	2,763	2.8%	104,992	108,491	113,265
ELECTIONS	15,972	17,833	1,861	11.7%	16,373	19,596	19,465
CITY HALL\BLDGS	165,191	174,966	9,775	5.9%	180,872	184,521	189,107
GENERAL	487,266	448,508	(38,758)	-8.0%	457,203	455,150	460,850
POLICE	1,284,737	1,310,509	25,772	2.0%	1,379,086	1,428,777	1,477,749
FIRE	1,105,000	1,159,379	54,379	4.9%	1,206,925	1,255,489	1,298,969
PUBLIC WORKS	1,387,579	1,476,820	89,241	6.4%	1,499,072	1,551,475	1,602,746
PLANNING & ZONING	90,621	96,361	5,740	6.3%	101,690	104,440	107,410
PARKS & RECREATION	395,027	413,301	18,274	4.6%	415,702	429,781	444,108
APPROPRIATIONS	162,000	169,000	7,000	4.3%	169,000	171,000	171,000
DEBT SERVICE	373,300	246,250	(127,050)	-34.0%	251,063	264,938	273,375
TOTAL EXPENSE	6,370,335	6,437,173	66,838	1.0%	6,656,609	6,875,511	7,092,156
TOTAL GENERAL FUND	(15,000)	0			(63,611)	(121,375)	(185,941)